

THE INSULAR LIFE ASSURANCE COMPANY, LTD.

BOARD OF TRUSTEES

As of 23 April 2018



Nina D. Aguas

Executive Chairman

CREDENTIALS

Date of First Appointment: 24 May 2015

Nina currently sits as the Company's Executive Chairman of the Board effective O1 January 2018. She is the Chairman of the Personnel and Compensation Board Committee and Vice-Chairman of Finance, Budget and Investment Board Committee. She is also a member of the Executive Board Committee. She previously served as the Chief Executive Officer (CEO) of the Company from January 2016 to December 2017. She is 65 years old and a Filipino citizen.

Directorships and Experience:

Nina sits as the Chairman of the Board of the following Insular Life subsidiaries: Insular Health Care, Inc., Home Credit Mutual Building & Loan Association, Insular Life Management & Development Corporation (ILMADECO), Insular Life Property Holdings, Inc., Insular Investment Corporation, and the Insular Foundation, Inc. Apart from these roles in the Insular Group, she is also a Director of the following companies: Union Bank of the Philippines (a Publicly Listed Company) and Pilipinas Shell Petroleum Corporation (a Publicly Listed Company). She is on the Board of Philippine Life Insurance Association (PLIA).

Most recently, she was appointed member of the World Bank Group's Advisory Council on Gender and Development to serve from 2018 to 2019. Prior to joining Insular Life, Nina held various Senior Management positions with multinational financial institutions across Asia and the

United States. She was a former Director, President and CEO of the Philippine Bank of Communications (PBCOM). She was also a former Director of MAPFRE INSULAR. Before that, she was a Managing Director and Head of Private Bank - Asia Pacific and Managing Director and Retail Banking Head- Asia Pacific of the Australia and New Zealand (ANZ) Banking Group, Ltd. (ANZ Group). Prior to her ANZ stint, she also held various critical management positions under the Citibank Group, namely, as Managing Director and Head of Corporate Center Compliance In New York; as Country Business Manager of Global Consumer Group in the Philippines; as Regional Head of Audit and Risk in Asia Pacific; and as Regional Head, Quality and Re-Engineering of Asia Pacific. She is a recipient of the 2013 Filipina Women Network (FWN) 100 Most Influential Filipina Women Leaders in the World™.

Academic Qualifications:

Nina received her Bachelor of Science degree in Commerce, major in Accounting, from the University of Santo Tomas. She is a Certified Public Accountant.

Recent Seminars attended:

In 2017, Nina attended the following seminars and conferences: Advanced Corporate Governance Training Program by the Institute of Corporate Directors (ICD) in Metro Manila, Philippines; 2017 International Finance Corporation (IFC) Insurance Conference in New York, USA; and 17th Asia CEO Insurance Summit in Singapore.